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To whom it may concern,

USP&E Reference

This letter confirms that in 2014 USP&E provided DRA Projects with comprehensive information to assist us with a Diesel vs. HFO vs. Solar vs. Coal power supply evaluation for a Feasibility Study in Madagascar. Their work included basic power plant design and equipment selection as well as an evaluation of the technologies under consideration. They provided detailed technical information on the various solutions, as well as CAPEX and OPEX models that were helpful in our decision-making process.

USP&E were diligent in their approach, and were always available to clarify any aspect of their proposals and provide additional information where required. I would recommend them for other similar work.

Furthermore, USP&E CEO, Will Gruver, and his team have proven to be very approachable and willing to put solutions on the table for power supply problems.

Kind regards,



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